

STATEMENT OF CHANGES IN NET WORTH BALANCE

(For the Year Ended December 31, 2025)

(Unit: Yen)

Items	2025	2024	Increase (Decrease)
I Changes in General Net Worth			
1. Ordinary Income and Expenses			
(1) Ordinary Income			
(i) Admission and annual membership fees			
Admission fees	11,000,000	12,000,000	(1,000,000)
Annual membership fees	6,001,000	6,062,000	(61,000)
Total admission and annual membership fees	17,001,000	18,062,000	(1,061,000)
(ii) Operating income			
Bar and dining sales			
Dining sales	56,659,343	56,732,242	(72,899)
Bar sales	21,549,823	21,301,377	248,446
Club event sales	10,802,323	10,831,839	(29,516)
Service and room charges	6,521,270	6,459,176	62,094
Total bar and dining sales	95,532,759	95,324,634	208,125
Real estate rental income			
Ground rent	1,075,070,042	1,062,238,947	12,831,095
Building rent	657,492,248	719,447,400	(61,955,152)
Other real estate income	15,750,174	17,100,431	(1,350,257)
Total real estate rental income	1,748,312,464	1,798,786,778	(50,474,314)
Total operating income	1,843,845,223	1,894,111,412	(50,266,189)
(iii) Other income			
Interest income	14,327,879	8,245,657	6,082,222
Miscellaneous income	405,158	138,818	266,340
Total other income	14,733,037	8,384,475	6,348,562
Total Ordinary Income	1,875,579,260	1,920,557,887	(44,978,627)
(2) Ordinary Expenses			
(i) Operating expenses			
Personnel expenses			
Salaries	182,274,563	179,837,826	2,436,737
Commuting	6,930,829	7,454,612	(523,783)
Legal welfare	30,123,730	29,744,740	378,990
Welfare	5,385,436	5,594,025	(208,589)
Retirement benefits	10,362,557	10,509,736	(147,179)
Total personnel expenses	235,077,115	233,140,939	1,936,176
Facility expenses			
Depreciation and amortization	146,162,350	134,478,975	11,683,375
Building management fees	198,967,575	217,431,897	(18,464,322)
Office cleaning	44,614,662	50,147,006	(5,532,344)
Insurance	1,936,420	1,930,758	5,662
Utilities	72,824,587	76,582,864	(3,758,277)
Real estate agency commissions	8,662,330	-	8,662,330
Total facility expenses	473,167,924	480,571,500	(7,403,576)
Club activity expenses			
Contributions	128,784,900	127,700,800	1,084,100
Dining costs and expenses	115,061,758	113,080,127	1,981,631
Kitchen management fees	13,200,000	13,200,000	-
Bar costs and expenses	27,335,315	26,664,180	671,135
Professional fees	8,551,699	10,111,320	(1,559,621)
Library expenses	2,172,063	2,175,631	(3,568)
Lecturers' honoraria	971,269	1,049,743	(78,474)
Coaching fees	5,169,418	4,766,549	402,869
Communication expenses	3,079,683	2,789,648	290,035
Publicity expenses	4,669,685	5,344,332	(674,647)
Office supply expenses	17,465,322	11,392,317	6,073,005
Equipment and supply expenses	12,179,319	8,682,824	3,496,495
Laundry and decoration expenses	7,457,702	7,185,624	272,078
Miscellaneous expenses	30,929,687	30,192,620	737,067
Total club activity expenses	377,027,820	364,335,715	12,692,105
Taxes and dues	617,788,400	613,067,726	4,720,674
Total operating expenses	1,703,061,259	1,691,115,880	11,945,379

(continued)

STATEMENT OF CHANGES IN NET WORTH BALANCE
(For the Year Ended December 31, 2025)

(Unit: Yen)

Items	2025	2024	Increase (Decrease)
(ii) Administrative expenses			
Personnel expenses			
Salaries	21,778,599	24,832,317	(3,053,718)
Commuting	364,881	513,098	(148,217)
Legal welfare	3,826,120	4,575,372	(749,252)
Welfare	687,640	834,315	(146,675)
Retirement benefits	344,305	451,793	(107,488)
Total personnel expenses	27,001,545	31,206,895	(4,205,350)
Facility expenses			
Depreciation and amortization	10,222,424	8,442,335	1,780,089
Building management fees	3,180,541	2,676,923	503,618
Office cleaning	2,178,188	2,087,467	90,721
Insurance	152,866	152,866	-
Utility expenses	3,396,505	3,885,392	(488,887)
Total facility expenses	19,130,524	17,244,983	1,885,541
Club activity expenses			
Library expenses	1,219	2,419	(1,200)
Communication expenses	490,414	559,666	(69,252)
Publicity expenses	11,565	6,048	5,517
Office supply expenses	4,289,396	2,704,335	1,585,061
Equipment and supply expenses	719,990	431,622	288,368
Laundry and decoration expenses	5,000	10,000	(5,000)
Consultant fees	7,420,000	7,720,000	(300,000)
Miscellaneous expenses	725,014	1,161,900	(436,886)
Total club activity expenses	13,662,598	12,595,990	1,066,608
Taxes and dues	13,037,396	11,363,186	1,674,210
Total administrative expenses	72,832,063	72,411,054	421,009
Total Ordinary Expenses	1,775,893,322	1,763,526,934	12,366,388
Changes in ordinary earnings for the year before valuation adjustment	99,685,938	157,030,953	(57,345,015)
Gain (Loss) on valuation of securities	(20,984,453)	(39,789,085)	18,804,632
Changes in ordinary earnings for the year	78,701,485	117,241,868	(38,540,383)
2. Nonordinary Income and Expenses			
(1) Nonordinary Income			
Miscellaneous income	952,400	1,065	951,335
Total Nonordinary Income	952,400	1,065	951,335
(2) Nonordinary Expenses			
Loss on disposals of noncurrent assets	26,593,550	12,333,831	14,259,719
Total Nonordinary Expenses	26,593,550	12,333,831	14,259,719
Changes in Nonordinary Earnings for the Year	(25,641,150)	(12,332,766)	(13,308,384)
Surplus of General Net Worth before Income Taxes for the Year	53,060,335	104,909,102	(51,848,767)
Income taxes—current	72,303,542	53,786,553	18,516,989
Income taxes—deferred	(16,560,871)	11,003,782	(27,564,653)
Changes in General Net Worth—for the Year	(2,682,336)	40,118,767	(42,801,103)
General Net worth—at the beginning of the year	7,825,275,204	7,785,156,437	40,118,767
General Net worth—at the end of the year	7,822,592,868	7,825,275,204	(2,682,336)
II Changes in Restricted Net Worth			
Changes in restricted net worth—for the year	-	-	-
Restricted net worth—at the beginning of the year	-	-	-
Restricted net worth—at the end of the year	-	-	-
III Year-end Balance of Net Worth	7,822,592,868	7,825,275,204	(2,682,336)